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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549**

**FORM 10-Q**

(Mark One)

**Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

For the quarterly period ended December 31, 2010

or

**Transition Report Pursuant to Section 13 or 15 (d) of the Securities Exchange Act of 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File No. 1-15461

**MATRIX SERVICE COMPANY**

(Exact name of registrant as specified in its charter)

**DELAWARE**

(State of incorporation)

**73-1352174**

(I.R.S. Employer Identification No.)

**5100 East Skelly Drive, Suite 700, Tulsa, Oklahoma 74135**

(Address of principal executive offices and zip code)

**Registrant's telephone number, including area code: (918) 838-8822**

**Not Applicable**

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Inter Active Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of "accelerated filer", "large accelerated filer", and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of February 4, 2011 there were 27,888,217 shares of the Company's common stock, \$0.01 par value per share, issued and 26,420,517 shares outstanding.

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**PART I. FINANCIAL INFORMATION****ITEM 1. Financial Statements****Matrix Service Company****Condensed Consolidated Statements of Income**

(In thousands, except per share data)

(unaudited)

	Three Months Ended		Six Months Ended	
	December 31, 2010	December 31, 2009	December 31, 2010	December 31, 2009
Revenues	\$ 175,252	\$ 150,425	\$ 327,090	\$ 288,075
Cost of revenues	155,484	131,983	291,620	252,215
Gross profit	19,768	18,442	35,470	35,860
Selling, general and administrative expenses	11,136	11,376	21,725	21,463
Operating income	8,632	7,066	13,745	14,397
Other income (expense):				
Interest expense	(197)	(188)	(367)	(362)
Interest income	9	17	22	60
Other	83	461	110	544
Income before income tax expense	8,527	7,356	13,510	14,639
Provision for federal, state and foreign income taxes	3,240	2,823	5,134	5,597
Net income	\$ 5,287	\$ 4,533	\$ 8,376	\$ 9,042
Basic earnings per common share	\$ 0.20	\$ 0.17	\$ 0.32	\$ 0.34
Diluted earnings per common share	\$ 0.20	\$ 0.17	\$ 0.32	\$ 0.34
Weighted average common shares outstanding:				
Basic	26,400	26,273	26,372	26,234
Diluted	26,628	26,459	26,584	26,449

*See accompanying notes.*

**Matrix Service Company**  
**Condensed Consolidated Balance Sheets**

(In thousands)

(unaudited)

	<u>December 31,</u> <u>2010</u>	<u>June 30,</u> <u>2010</u>
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 43,684	\$ 50,899
Accounts receivable, less allowances (December 31, 2010 - \$1,574 and June 30, 2010 - \$1,404)	109,949	87,327
Costs and estimated earnings in excess of billings on uncompleted contracts	36,952	40,920
Inventories	2,401	3,451
Income taxes receivable	655	1,779
Deferred income taxes	5,648	8,073
Prepaid expenses	3,220	4,557
Other current assets	<u>1,096</u>	<u>1,519</u>
Total current assets	203,605	198,525
Property, plant and equipment at cost:		
Land and buildings	27,801	27,859
Construction equipment	52,556	52,086
Transportation equipment	19,558	19,192
Office equipment and software	14,758	14,358
Construction in progress	<u>4,292</u>	<u>1,251</u>
	118,965	114,746
Accumulated depreciation	<u>(65,371)</u>	<u>(61,817)</u>
	53,594	52,929
Goodwill	27,384	27,216
Other intangible assets	4,024	4,141
Other assets	<u>2,338</u>	<u>1,997</u>
Total assets	<u>\$ 290,945</u>	<u>\$284,808</u>

See accompanying notes.

**Matrix Service Company**  
**Condensed Consolidated Balance Sheets**

(In thousands, except share data)

(unaudited)

	<u>December 31,</u> <u>2010</u>	<u>June 30,</u> <u>2010</u>
<b>Liabilities and stockholders' equity</b>		
Current liabilities:		
Accounts payable	\$ 35,804	\$ 44,769
Billings on uncompleted contracts in excess of costs and estimated earnings	39,601	28,877
Accrued insurance	7,754	8,257
Accrued wages and benefits	12,786	13,538
Current capital lease obligation	522	772
Other accrued expenses	<u>2,821</u>	<u>6,572</u>
Total current liabilities	99,288	102,785
Long-term capital lease obligation	96	259
Deferred income taxes	<u>4,150</u>	<u>4,179</u>
Total liabilities	103,534	107,223
Commitments and contingencies	—	—
Stockholders' equity:		
Common stock - \$.01 par value; 60,000,000 shares authorized; 27,888,217 shares issued as of December 31, 2010, and June 30, 2010	279	279
Additional paid-in capital	112,328	111,637
Retained earnings	89,625	81,252
Accumulated other comprehensive income	<u>1,251</u>	<u>495</u>
	203,483	193,663
Less: Treasury stock, at cost – 1,469,578 shares as of December 31, 2010, and 1,546,512 shares as of June 30, 2010	<u>(16,072)</u>	<u>(16,078)</u>
Total stockholders' equity	187,411	177,585
Total liabilities and stockholders' equity	<u>\$ 290,945</u>	<u>\$ 284,808</u>

See accompanying notes.

**Matrix Service Company**  
**Condensed Consolidated Statements of Cash Flows**

(In thousands)

(unaudited)

	<u>Six Months Ended</u>	
	<u>December 31,</u> <u>2010</u>	<u>December 31,</u> <u>2009</u>
<b>Operating activities:</b>		
Net income	\$ 8,376	\$ 9,042
Adjustments to reconcile net income to net cash provided (used) by operating activities:		
Depreciation and amortization	5,523	5,966
Deferred income tax	2,183	601
Loss(gain) on sale of property, plant and equipment	15	(27)
Allowance for uncollectible accounts	301	(28)
Stock-based compensation expense	1,031	992
Tax benefit deficiency from the vesting of deferred shares	(137)	(387)
Other	96	79
Changes in operating assets and liabilities increasing (decreasing) cash:		
Accounts receivable	(22,923)	26,257
Costs and estimated earnings in excess of billings on uncompleted contracts	3,968	(1,133)
Inventories	1,050	731
Prepaid expenses and other assets	1,498	1,097
Accounts payable	(10,425)	(6,895)
Billings on uncompleted contracts in excess of costs and estimated earnings	10,724	(16,820)
Accrued expenses	(5,006)	(7,382)
Income tax receivable	1,124	(180)
Net cash provided (used) by operating activities	(2,602)	11,913
<b>Investing activities:</b>		
Acquisition of property, plant and equipment	(4,529)	(2,849)
Proceeds from asset sales	84	82
Net cash used by investing activities	\$ (4,445)	\$ (2,767)

See accompanying notes.

**Matrix Service Company**  
**Condensed Consolidated Statements of Cash Flows (continued)**

(In thousands)

(unaudited)

	<b>Six Months Ended</b>	
	<b>December 31, 2010</b>	<b>December 31, 2009</b>
<b>Financing activities:</b>		
Issuances of common stock	\$ 44	\$ 65
Capital lease payments	(413)	(552)
Tax benefit of exercised stock options	25	2
Payment of debt amendment fees	(216)	—
Purchase of treasury shares	(269)	(422)
Net cash used by financing activities	(829)	(907)
Effect of exchange rate changes on cash	661	652
Net increase (decrease) in cash and cash equivalents	(7,215)	8,891
Cash and cash equivalents, beginning of period	50,899	52,476
Cash and cash equivalents, end of period	<u>\$ 43,684</u>	<u>\$ 61,367</u>
<b>Supplemental disclosure of cash flow information:</b>		
Cash paid during the period for:		
Income taxes	<u>\$ 1,695</u>	<u>\$ 5,537</u>
Interest	<u>\$ 281</u>	<u>\$ 272</u>
Non-cash investing and financing activities:		
Equipment acquired through capital leases	<u>\$ —</u>	<u>\$ 255</u>
Purchases of property, plant and equipment on account	<u>\$ 1,501</u>	<u>\$ 50</u>

See accompanying notes.

**Matrix Service Company****Condensed Consolidated Statements of Changes in Stockholders' Equity and Comprehensive Income**

(In thousands, except share data)

(unaudited)

	<u>Common Stock</u>	<u>Additional Paid-In Capital</u>	<u>Retained Earnings</u>	<u>Treasury Stock</u>	<u>Accumulated Other Comprehensive Income(Loss)</u>	<u>Total</u>
Balances, June 30, 2010	\$ 279	\$111,637	\$81,252	\$(16,078)	\$ 495	\$177,585
Net income	—	—	8,376	—	—	8,376
Other comprehensive income	—	—	—	—	756	756
Comprehensive income						9,132
Exercise of stock options (12,900 shares)	—	11	(3)	36	—	44
Tax effect of exercised stock options and the vesting of deferred shares	—	(112)	—	—	—	(112)
Issuance of deferred shares (91,749 shares)	—	(239)	—	239	—	—
Treasury share purchases (27,715 shares)	—	—	—	(269)	—	(269)
Stock-based compensation expense	—	1,031	—	—	—	1,031
Balances, December 31, 2010	<u>\$ 279</u>	<u>\$112,328</u>	<u>\$89,625</u>	<u>\$(16,072)</u>	<u>\$ 1,251</u>	<u>\$187,411</u>
Balances, June 30, 2009	\$ 279	\$110,496	\$76,387	\$(16,146)	\$ (219)	\$170,797
Net income	—	—	9,042	—	—	9,042
Other comprehensive income	—	—	—	—	1,053	1,053
Comprehensive income						10,095
Exercise of stock options (11,000 shares)	—	35	—	30	—	65
Tax effect of exercised stock options and the vesting of deferred shares	—	(385)	—	—	—	(385)
Issuance of deferred shares (145,638 shares)	—	(398)	—	398	—	—
Treasury share purchases (44,334 shares)	—	—	—	(422)	—	(422)
Stock-based compensation expense	—	992	—	—	—	992
Balances, December 31, 2009	<u>\$ 279</u>	<u>\$110,740</u>	<u>\$85,429</u>	<u>\$(16,140)</u>	<u>\$ 834</u>	<u>\$181,142</u>

*See accompanying notes.*



**Matrix Service Company****Notes to Condensed Consolidated Financial Statements****(unaudited)****Note 1 – Basis of Presentation**

The condensed consolidated financial statements include the accounts of Matrix Service Company (“Matrix Service”, “we”, “our”, “us” or the “Company”) and its subsidiaries, all of which are wholly owned. Intercompany balances and transactions have been eliminated in consolidation.

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with Rule 10-01 of Regulation S-X for interim financial statements required to be filed with the Securities and Exchange Commission and do not include all information and footnotes required by generally accepted accounting principles for complete financial statements. However, the information furnished reflects all adjustments, consisting of normal recurring adjustments and other adjustments described herein that are, in the opinion of management, necessary for a fair statement of the results for the interim periods.

The accompanying condensed financial statements should be read in conjunction with the audited financial statements for the year ended June 30, 2010, included in the Company’s Annual Report on Form 10-K for the year then ended. The Company’s business is cyclical due to the scope and timing of projects released by its customer base. In addition, Matrix Service generates a significant portion of its revenues under a comparatively few major contracts, which often do not commence or terminate in the same period from one year to the next. Accordingly, results for any interim period may not necessarily be indicative of future operating results.

**Note 2 – Uncompleted Contracts**

Contract terms of the Company’s construction contracts generally provide for progress billings based on project milestones. The excess of costs incurred and estimated earnings over amounts billed on uncompleted contracts is reported as a current asset. The excess of amounts billed over costs incurred and estimated earnings recognized on uncompleted contracts is reported as a current liability. Gross and net amounts on uncompleted contracts are as follows:

	<u>December 31,</u> <u>2010</u>	<u>June 30,</u> <u>2010</u>
	(in thousands)	
Costs incurred and estimated earnings recognized on uncompleted contracts	\$ 806,258	\$ 630,342
Billings on uncompleted contracts	808,907	618,299
	<u>\$ (2,649)</u>	<u>\$ 12,043</u>
Presented as:		
Costs and estimated earnings in excess of billings on uncompleted contracts	\$ 36,952	\$ 40,920
Billings on uncompleted contracts in excess of costs and estimated earnings	39,601	28,877
	<u>\$ (2,649)</u>	<u>\$ 12,043</u>

Progress billings in accounts receivable at December 31, 2010 and June 30, 2010 included retentions to be collected within one year of \$10.8 million and \$13.2 million, respectively. Contract retentions collectible beyond one year totaled \$1.5 million and \$0.1 million at December 31, 2010 and June 30, 2010.

**Matrix Service Company**  
**Notes to Condensed Consolidated Financial Statements**  
**(unaudited)**

**Note 3 – Goodwill**

The changes in the carrying value of goodwill by segment are as follows:

	<u>Construction Services</u>	<u>Repair and Maintenance Services</u> (In thousands)	<u>Total</u>
<b>Balance at July 1, 2010</b>			
Goodwill	\$ 31,427	\$ 20,789	\$ 52,216
Cumulative impairment loss	(25,000)	—	(25,000)
	6,427	20,789	27,216
Translation adjustment	—	168	168
<b>Balance at December 31, 2010</b>			
Goodwill	31,427	20,957	52,384
Cumulative impairment loss	(25,000)	—	(25,000)
	<u>\$ 6,427</u>	<u>\$ 20,957</u>	<u>\$ 27,384</u>

**Note 4 – Debt**

The Company has a five-year, \$75.0 million senior revolving credit facility (“Credit Facility”) that expires on November 30, 2012. The Credit Facility is guaranteed by substantially all of the Company’s subsidiaries and is secured by a lien on substantially all of the Company’s assets. The Credit Facility is primarily used for the issuance of letters of credit and to fund working capital.

The credit agreement was amended, effective September 24, 2010, to waive the Company’s non-compliance with the Fixed Charge Coverage Ratio covenant as of June 30, 2010, and to add back the charges related to the California Pay Practice Class Action Lawsuits discussed in Note 6 – Commitments and Contingencies, included in Part I, Item 1 of this report, to the calculation of Consolidated EBITDA. The amendment also modified the definition of the Fixed Charge Coverage Ratio.

The credit agreement includes a Senior Leverage Ratio covenant which provides that Consolidated Funded Indebtedness may not exceed 2.5 times Consolidated EBITDA, as defined in the September 24, 2010 amendment, over the previous four quarters. For the four quarters ended December 31, 2010, Consolidated EBITDA, as defined in the credit agreement, was \$27.5 million. Accordingly, at December 31, 2010, Consolidated Funded Indebtedness in excess of \$68.8 million would have violated the Senior Leverage Ratio covenant.

Availability under the senior credit facility is as follows:

	<u>December 31, 2010</u>	<u>June 30, 2010</u>
	(In thousands)	
Credit Facility	\$ 75,000	\$75,000
Capacity constraint due to the Senior Leverage Ratio	6,217	12,049
Capacity under the Credit Facility	68,783	62,951
Letters of credit outstanding	9,034	11,622
Availability under senior credit facility	<u>\$ 59,749</u>	<u>\$51,329</u>

**Matrix Service Company**

**Notes to Condensed Consolidated Financial Statements**

**(unaudited)**

Interest rates and fees under the Credit Facility are as follows:

- Amounts borrowed under the Credit Facility bear interest at LIBOR or an Alternate Base Rate, plus in each case, an additional margin based on the Senior Leverage Ratio.
  - The additional margin on the LIBOR-based loans is between 2.00% and 2.75% based on the Senior Leverage Ratio.
  - The additional margin on the Alternate Base Rate loans is between 1.00% and 1.75% based on the Senior Leverage Ratio.
- The Alternate Base Rate is the greater of the Prime Rate, Federal Funds Effective Rate plus 0.50% or LIBOR plus 1.00%.
- The Unused Revolving Credit Facility Fee is between 0.35% and 0.50% based on the Senior Leverage Ratio.

The credit agreement includes significant covenants and restrictions that include the following:

- Tangible Net Worth must be an amount which is no less than the sum of \$110.0 million, plus the net proceeds of any issuance of equity that occurs after November 30, 2008, plus 50% of all positive quarterly net income after November 30, 2008.
- Senior Leverage Ratio must not exceed 2.50 to 1.00
- Asset Coverage Ratio must be greater than or equal to 1.45 to 1.00
- Fixed Charge Coverage Ratio must be greater than or equal to 1.25 to 1.00
- Limits share repurchases to \$25.0 million in any calendar year.
- Permits acquisitions so long as the Company's Senior Leverage Ratio on a pro forma basis as of the end of the fiscal quarter immediately preceding the acquisition is below 1.00 to 1.00 and availability under the Credit Facility is at or above 50% after consummation of the acquisition. If the Senior Leverage Ratio on a pro forma basis as of the end of the fiscal quarter immediately preceding the acquisition is over 1.00 to 1.00 but below 1.75 to 1.00, acquisitions will be limited to \$25.0 million in a twelve month period, provided there is at least \$25.0 million of availability under the Credit Facility after the consummation of the acquisition.
- Other customary affirmative and negative covenants that place certain restrictions on the Company, including limits on new debt, operating and capital lease obligations, asset sales and certain distributions, including dividends.

The Company is in compliance with all affirmative, negative, and financial covenants under the credit agreement and is at the lowest margin tier for the LIBOR and Alternate Base Rate loans and the lowest tier for the Unused Revolving Credit Facility Fee.

**Matrix Service Company**

**Notes to Condensed Consolidated Financial Statements**

**(unaudited)**

**Note 5 – Income Taxes**

The Company complies with ASC 740, “Income Taxes”. Deferred income taxes are computed using the liability method whereby deferred tax assets and liabilities are recognized based on temporary differences between the financial and tax basis of assets and liabilities using presently enacted tax rates. Valuation allowances are established against deferred tax assets to the extent management believes that it is not probable that the assets will be recovered.

The Company provides for income taxes regardless of whether it has received a tax assessment. Taxes are provided when it is considered probable that additional taxes will be due in excess of amounts included in the tax return. The Company continually reviews exposure to additional income taxes due, and as further information is known or events occur, adjustments may be recorded.

**Note 6 – Commitments and Contingencies**

*Insurance Reserves*

The Company maintains insurance coverage for various aspects of its operations. However, exposure to potential losses is retained through the use of deductibles, coverage limits and self-insured retentions.

Typically our contracts require us to indemnify our customers for injury, damage or loss arising from the performance of our services. The Company may also be required to name the customer as an additional insured up to the limits of insurance available, or we may be required to purchase special insurance policies or surety bonds for specific customers or provide letters of credit in lieu of bonds to satisfy performance and financial guarantees on some projects. Matrix Service maintains a bonding line sufficient to support the business. The Company generally requires its subcontractors to indemnify the Company and the Company’s customer and name the Company as an additional insured for activities arising out of the subcontractors’ work. We also require certain subcontractors to provide additional insurance policies, including surety bonds in favor of the Company, to secure the subcontractors’ work or as required by the subcontract.

There can be no assurance that our insurance and the additional insurance coverage provided by our subcontractors will fully protect us against a valid claim or loss under the contracts with our customers.

*Material Legal Proceeding*

*California Pay Practice Class Action Lawsuits*

On December 8, 2008 (“December 2008 Action”) a class action lawsuit was filed in the Superior Court of California, Los Angeles County alleging that the Company’s subsidiary, Matrix Service Inc. (“MSI”), and any subsidiary or affiliated company within the State of California had a consistent policy of failing to pay overtime wages in violation of California state wage and hour laws. Specifically, the lawsuit alleged that the Company was requiring employees to work more than 8 hours per day and failing to compensate at a rate of time and one-half, failing to pay double time for all hours worked in excess of twelve in one day, and not paying all wages due at termination. The class sought all unpaid overtime compensation, waiting time penalties, injunctive and equitable relief and reasonable attorneys’ fees and costs. The class included approximately 1,500 current and former employees.

On September 1, 2009 (“September 2009 Action”) a second class action lawsuit was filed in the Superior Court of California, Alameda County also alleging that MSI and Matrix Service Company failed to comply with California state wage and hour laws. The September 2009 Action included similar allegations to the December 2008 Action but also alleged that the Company did not provide second meal periods and third rest periods for employees who worked more than 10 hours in a day, complete and accurate itemized wage statements, compensation for all compensable travel time, and

**Matrix Service Company**

**Notes to Condensed Consolidated Financial Statements**

**(unaudited)**

did not take bonus payments into account when calculating the regular wage rate, leading to incorrect overtime rates. The class sought all allowable compensation, penalties for rest and meal periods not provided, restitution and restoration of sums owed, statutory penalties, declaratory and injunctive relief, and attorneys' fees and costs. The plaintiffs then amended the September 2009 Action to assert damages under the Private Attorney General's Act. The September 2009 Action increased the class to approximately 2,300 current and former employees.

The cases were coordinated in Alameda County. At the plaintiff's request, mediation was held on September 7, 2010. In mediation, the parties executed a Memorandum of Understanding awarding the plaintiffs \$4.0 million ("September Settlement"). The award was in addition to amounts previously paid to the class members of \$1.9 million. The September Settlement was subject to court approval and resolved all class member claims included in the December 2008 Action and the September 2009 Action. The award was designated to pay the class member claims, an enhancement award to the three named plaintiffs, the cost of administration, and the class members' attorneys' fees and costs. As a result of these actions and the related settlement, the Company recorded a cumulative charge of \$6.1 million, of which \$5.1 million was recorded in fiscal 2010 and \$1.0 million was recorded in fiscal 2009. The fiscal 2010 charge included an estimate of the cost that will be incurred by the Company for payroll taxes that will be paid in conjunction with the September Settlement.

On January 20, 2011 the Company received final court approval of the September Settlement. Final payments of \$4.1 million, which include \$4.0 million deposited with the claim administrator in December 2010 and \$0.1 million for applicable payroll taxes, are expected to be made in February 2011.

*Unapproved Change Orders and Claims*

As of December 31, 2010 and June 30, 2010, costs and estimated earnings in excess of billings on uncompleted contracts included revenues for unapproved change orders of \$3.3 million and \$3.0 million, respectively. There were no revenues related to claims included in costs and estimated earnings in excess of billings on uncompleted contracts at December 31, 2010 or June 30, 2010. Generally, collection of amounts related to unapproved change orders and claims is expected within twelve months. However, customers generally will not pay these amounts until final resolution of related claims, and accordingly, collection of these amounts may extend beyond one year.

*Acquired Claims Receivable*

The Company continues to pursue collection of the remaining claim receivables included in the purchase of S.M. Electric Company, Inc. in February of 2009. The recorded value at December 31, 2010 of \$3.4 million represents the Company's best estimate of the amounts that will ultimately be collected. However, recovering these receivables may require mediation, arbitration or litigation and the ultimate amounts realized may be significantly different than the recorded amounts resulting in a material adjustment to future earnings. All future collection costs will be expensed as incurred.

*Other*

The Company and its subsidiaries are named as defendants in various other legal actions and are vigorously defending each of them. It is the opinion of management that none of the known legal actions will have a material adverse impact on the Company's financial position, results of operations or liquidity.

**Matrix Service Company**  
**Notes to Condensed Consolidated Financial Statements**  
**(unaudited)**

**Note 7 – Other Comprehensive Income**

Other comprehensive income consisted of foreign currency translation adjustments.

	Three Months Ended		Six Months Ended	
	December 31, 2010	December 31, 2009	December 31, 2010	December 31, 2009
		(In thousands)		
Net income	\$ 5,287	\$ 4,533	\$ 8,376	\$ 9,042
Other comprehensive income (loss)	369	(20)	756	1,053
Comprehensive income	<u>\$ 5,656</u>	<u>\$ 4,513</u>	<u>\$ 9,132</u>	<u>\$ 10,095</u>

**Note 8 – Earnings per Common Share**

Basic earnings per share (“EPS”) is calculated based on the weighted average shares outstanding during the period. Diluted EPS includes the dilutive effect of employee and director stock options as well as the dilutive effect of nonvested deferred shares.

The computation of basic and diluted EPS is as follows:

	Three Months Ended		Six Months Ended	
	December 31, 2010	December 31, 2009	December 31, 2010	December 31, 2009
		(In thousands, except per share data)		
<b>Basic EPS:</b>				
Net income	<u>\$ 5,287</u>	<u>\$ 4,533</u>	<u>\$ 8,376</u>	<u>\$ 9,042</u>
Weighted average shares outstanding	<u>26,400</u>	<u>26,273</u>	<u>26,372</u>	<u>26,234</u>
Basic EPS	<u>\$ 0.20</u>	<u>\$ 0.17</u>	<u>\$ 0.32</u>	<u>\$ 0.34</u>
<b>Diluted EPS:</b>				
Weighted average shares outstanding - basic	26,400	26,273	26,372	26,234
Dilutive stock options	84	94	80	98
Dilutive nonvested deferred shares	144	92	132	117
Diluted weighted average shares	<u>26,628</u>	<u>26,459</u>	<u>26,584</u>	<u>26,449</u>
Diluted EPS	<u>\$ 0.20</u>	<u>\$ 0.17</u>	<u>\$ 0.32</u>	<u>\$ 0.34</u>

**Matrix Service Company**  
**Notes to Condensed Consolidated Financial Statements**  
**(unaudited)**

The following securities are considered antidilutive and have been excluded from the calculation of diluted earnings per share:

	<u>Three Months Ended</u>		<u>Six Months Ended</u>	
	<u>December 31,</u> <u>2010</u>	<u>December 31,</u> <u>2009</u>	<u>December 31,</u> <u>2010</u>	<u>December 31,</u> <u>2009</u>
		(In thousands)		
Stock options	105	168	106	170
Nonvested deferred shares	54	266	128	231
Total antidilutive securities	<u>159</u>	<u>434</u>	<u>234</u>	<u>401</u>

**Note 9 – Segment Information**

The Company has two reportable segments, the Construction Services segment and the Repair and Maintenance Services segment.

The primary services of our Construction Services segment are aboveground storage tanks for the bulk storage/terminal industry, capital construction for the downstream petroleum and power industries, specialty construction, and electrical and instrumentation services for various industries. These services, including civil/structural, mechanical, piping, electrical and instrumentation, millwrighting, and fabrication, are provided for projects of varying complexities, schedule durations, and budgets. Our project experience includes renovations, retrofits, modifications and expansions to existing facilities as well as construction of new facilities.

The primary services of our Repair and Maintenance Services segment are aboveground storage tank repair and maintenance services including tank inspection, cleaning and ASME code repairs, planned major and routine maintenance for the downstream petroleum industry and electrical and instrumentation repair and maintenance for various industries.

Other consists of certain corporate assets.

The Company evaluates performance and allocates resources based on operating income. The accounting policies of the reportable segments are the same as those described in the summary of significant accounting policies. Intersegment sales and transfers are generally recorded at cost; therefore, no significant intercompany profit or loss is recognized. Segment assets consist primarily of accounts receivable, costs and estimated earnings in excess of billings on uncompleted contracts, property, plant and equipment and goodwill.

## Matrix Service Company

## Notes to Condensed Consolidated Financial Statements

(unaudited)

## Results of Operations

(in thousands)

	Construction Services	Repair and Maintenance Services	Other	Total
<b>Three Months Ended December 31, 2010</b>				
Gross revenues	\$ 107,886	\$ 69,855	\$ —	\$ 177,741
Less: Inter-segment revenues	2,282	207	—	2,489
Consolidated revenues	105,604	69,648	—	175,252
Gross profit	12,815	6,953	—	19,768
Operating income	6,144	2,488	—	8,632
Segment assets	141,477	101,964	47,504	290,945
Capital expenditures	1,286	93	891	2,270
Depreciation and amortization expense	1,516	1,209	—	2,725
<b>Three Months Ended December 31, 2009</b>				
Gross revenues	\$ 84,511	\$ 69,849	\$ —	\$ 154,360
Less: Inter-segment revenues	3,929	6	—	3,935
Consolidated revenues	80,582	69,843	—	150,425
Gross profit	11,894	6,548	—	18,442
Operating income	5,006	2,060	—	7,066
Segment assets	120,697	88,760	68,806	278,263
Capital expenditures	234	719	863	1,816
Depreciation and amortization expense	1,647	1,300	—	2,947
<b>Six Months Ended December 31, 2010</b>				
Gross revenues	\$ 207,506	\$ 124,286	\$ —	\$ 331,792
Less: Inter-segment revenues	4,388	314	—	4,702
Consolidated revenues	203,118	123,972	—	327,090
Gross profit	24,159	11,311	—	35,470
Operating income	10,923	2,822	—	13,745
Segment assets	141,477	101,964	47,504	290,945
Capital expenditures	2,158	331	2,040	4,529
Depreciation and amortization expense	3,065	2,458	—	5,523
<b>Six Months Ended December 31, 2009</b>				
Gross revenues	\$ 165,090	\$ 130,025	\$ —	\$ 295,115
Less: Inter-segment revenues	6,837	203	—	7,040
Consolidated revenues	158,253	129,822	—	288,075
Gross profit	22,990	12,870	—	35,860
Operating income	10,272	4,125	—	14,397
Segment assets	120,697	88,760	68,806	278,263
Capital expenditures	502	806	1,541	2,849
Depreciation and amortization expense	3,330	2,636	—	5,966



**Matrix Service Company**  
**Notes to Condensed Consolidated Financial Statements**  
**(unaudited)**

Segment revenue from external customers by market is as follows:

	<u>Construction Services</u>	<u>Repair and Maintenance Services</u> (In thousands)	<u>Total</u>
<b>Three Months Ended December 31, 2010</b>			
Aboveground Storage Tanks	\$ 49,545	\$ 21,868	\$ 71,413
Downstream Petroleum	22,648	28,386	51,034
Electrical and Instrumentation	27,385	19,394	46,779
Specialty	6,026	—	6,026
Total	<u>\$ 105,604</u>	<u>\$ 69,648</u>	<u>\$ 175,252</u>
<b>Three Months Ended December 31, 2009</b>			
Aboveground Storage Tanks	\$ 36,037	\$ 25,076	\$ 61,113
Downstream Petroleum	20,531	39,526	60,057
Electrical and Instrumentation	15,988	5,241	21,229
Specialty	8,026	—	8,026
Total	<u>\$ 80,582</u>	<u>\$ 69,843</u>	<u>\$ 150,425</u>
<b>Six Months Ended December 31, 2010</b>			
Aboveground Storage Tanks	\$ 90,325	\$ 43,100	\$ 133,425
Downstream Petroleum	43,575	50,792	94,367
Electrical and Instrumentation	57,307	30,080	87,387
Specialty	11,911	—	11,911
Total	<u>\$ 203,118</u>	<u>\$ 123,972</u>	<u>\$ 327,090</u>
<b>Six Months Ended December 31, 2009</b>			
Aboveground Storage Tanks	\$ 67,431	\$ 51,867	\$ 119,298
Downstream Petroleum	44,964	67,207	112,171
Electrical and Instrumentation	29,475	10,748	40,223
Specialty	16,383	—	16,383
Total	<u>\$ 158,253</u>	<u>\$ 129,822</u>	<u>\$ 288,075</u>

**Matrix Service Company**

**Notes to Condensed Consolidated Financial Statements**

**(unaudited)**

**Note 10 – Internal Investigation**

In connection with a routine project review, the Company determined that a subcontractor and an employee of the Company in one operating location in the United States may have been in collusion to obtain improper payments from the Company. Consequently, the Company, with the assistance of internal audit, forensic accounting specialists and outside counsel, conducted an investigation into this matter which has led to the conclusion that the Company was improperly invoiced for a total of approximately \$1.7 million by the subcontractor, a majority of which was in turn paid by the subcontractor to five former employees of the Company over the last four fiscal years. A portion of the improper payments were recorded as costs on cost reimbursable projects. These costs, along with the Company's mark-up, were subsequently billed to certain customers resulting in an overbilling of \$1.3 million, accordingly, the Company recorded a liability of \$1.3 million in accounts payable at June 30, 2010. The Company paid \$0.4 million in the second quarter of fiscal 2011 to partially settle this liability and expects to settle all refund liabilities in fiscal 2011. The Company believes that the loss to the Company and the first \$100,000 of costs incurred to conduct the investigation are covered by the Company's crime policy and recorded a receivable for the estimated probable loss recovery from insurance of \$1.3 million in accounts receivable at June 30, 2010. The Company will submit a proof of claim to its insurer in the third quarter of fiscal 2011. No amounts have been collected as of December 31, 2010.

The Company recorded charges, which are included in selling, general and administrative expenses, of \$0.5 million and \$0.1 million in the first and second quarters of fiscal 2011 for the cost of the investigation. Since the internal investigation is complete and all significant costs have been identified, the Company does not believe this matter will significantly affect earnings in future periods.

The Company is fully cooperating with law enforcement authorities with respect to this matter.

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

**CRITICAL ACCOUNTING ESTIMATES**

There have been no material changes in our critical accounting policies from those reported in our fiscal 2010 Annual Report on Form 10-K filed with the SEC. For more information on our critical accounting policies, see Part II, Item 7 of our fiscal 2010 Annual Report on Form 10-K. The following section provides certain information with respect to our critical accounting estimates as of the close of our most recent quarterly period.

***Unapproved Change Orders and Claims***

As of December 31, 2010 and June 30, 2010 costs and estimated earnings in excess of billings on uncompleted contracts included revenues for unapproved change orders of \$3.3 million and \$3.0 million, respectively. There were no revenues related to claims included in costs and estimated earnings in excess of billings on uncompleted contracts at December 31, 2010 or June 30, 2010.

***Acquired Claims Receivable***

The Company continues to pursue collection of the remaining claim receivables included in the purchase of S.M. Electric Company, Inc. in February of 2009. The recorded value at December 31, 2010 of \$3.4 million represents the Company's best estimate of the amounts that will ultimately be collected. However, recovering these receivables may require mediation, arbitration or litigation and the ultimate amounts realized may be significantly different than the recorded amounts resulting in a material adjustment to future earnings. All future collection costs will be expensed as incurred.

***Insurance Reserves***

We maintain insurance coverage for various aspects of our operations. However, we retain exposure to potential losses through the use of deductibles, coverage limits and self-insured retentions. As of December 31, 2010 and June 30, 2010, the Company recorded insurance reserves totaling \$7.8 million, and \$8.3 million, respectively. These amounts represent our best estimate of our ultimate obligations for asserted claims, insurance premium obligations and claims incurred but not yet reported. We establish reserves for claims using a combination of actuarially determined estimates and case-by-case evaluations of the underlying claim data and update our evaluations as further information becomes known. Judgments and assumptions, including the assumed losses for claims incurred but not reported, are inherent in our reserve accruals; as a result, changes in assumptions or claims experience could result in changes to these estimates in the future. If actual results of claim settlements are different than the amounts estimated, we may be exposed to gains and losses that could be significant.

***Goodwill***

The Company's most recent annual goodwill impairment test, performed in the fourth quarter of fiscal 2010, indicated that the fair value of the Construction Services segment exceeded its carrying value by 75% and the estimated fair value of the Repair and Maintenance Services segment exceeded its carrying value by 61%. Based on the excess of estimated fair value over carrying value and the absence of any indicators of impairment at December 31, 2010, the Company does not currently anticipate recording a goodwill impairment charge for either of its operating units.

***Recently Issued Accounting Standards***

There are no recently issued accounting standards that we believe will have a material effect on our financial statements.

## RESULTS OF OPERATIONS

### Overview

The Company has two reportable segments, Construction Services and Repair and Maintenance Services. The majority of the work for both segments is performed in the United States with 5.2% of revenues generated in Canada during the first six months of fiscal 2011.

The primary services of our Construction Services segment are aboveground storage tanks for the bulk storage/terminal industry, capital construction for the downstream petroleum and power industries, specialty construction, and electrical and instrumentation services for various industries. These services, including civil/structural, mechanical, piping, electrical and instrumentation, millwrighting, and fabrication, are provided for projects of varying complexities, schedule durations, and budgets. Our project experience includes renovations, retrofits, modifications and expansions to existing facilities as well as construction of new facilities.

The primary services of our Repair and Maintenance Services segment are aboveground storage tank repair and maintenance services, planned major and routine maintenance for the downstream petroleum industry, specialty repair and maintenance services and electrical and instrumentation repair and maintenance for various industries.

Significant fluctuations in revenues, gross profits and operating results are discussed below on a consolidated basis and for each segment. Revenues fluctuate due to many factors, including the changing product mix and project schedules, which are dependent on the level and timing of customer releases of new business.

### Three Months Ended December 31, 2010 Compared to the Three Months Ended December 31, 2009

#### Consolidated

Consolidated revenues were \$175.3 million for the three months ended December 31, 2010, an increase of \$24.9 million, or 16.6%, from consolidated revenues of \$150.4 million in the same period a year earlier. The improvement in consolidated revenues resulted from a \$25.0 million increase in Construction Services revenues while Repair and Maintenance Services revenues were essentially unchanged.

Consolidated gross profit increased from \$18.4 million in the three months ended December 31, 2009 to \$19.8 million in the three months ended December 31, 2010. The increase of \$1.4 million was due to higher revenues offset by lower gross margins which decreased to 11.3% in the three months ended December 31, 2010 compared to 12.3% a year earlier. The decrease in gross margins was due to lower direct margins partially offset by the favorable effect of improved recovery of construction overhead costs in the three months ended December 31, 2010.

Consolidated SG&A expenses were \$11.1 million in the three months ended December 31, 2010 compared to \$11.4 million in the same period a year earlier. SG&A expense as a percentage of revenue decreased to 6.4% in the three months ended December 31, 2010 compared to 7.6% in the same period a year earlier.

Net interest expense was \$0.2 million in the three months ended December 31, 2010 and 2009. Net interest expense for both periods was primarily related to Unused Revolving Credit Facility fees, fees on letters of credit issued under the Credit Facility, amortization of Credit Facility deal and amendment fees partially offset by interest earned on invested cash.

Other income in the three months ended December 31, 2010 and 2009 was \$0.1 million and \$0.5 million, respectively, and related primarily to foreign currency transaction gains.

The effective tax rates in the three months ended December 31, 2010 and 2009 were 38.0% and 38.4%, respectively.

### ***Construction Services***

Revenues for the Construction Services segment were \$105.6 million in the three months ended December 31, 2010, compared with \$80.6 million in the same period a year earlier. The increase of \$25.0 million, or 31.0%, was primarily due to higher Aboveground Storage Tank revenues, which increased to \$49.5 million in the three months ended December 31, 2010 compared to \$36.0 million a year earlier, higher Electrical and Instrumentation revenues, which increased to \$27.4 million in the three months ended December 31, 2010, versus \$16.0 million in the same period a year earlier, and higher Downstream Petroleum revenues, which increased to \$22.7 million in the three months ended December 31, 2010 compared to \$20.5 million a year earlier. Partially offsetting these increases were lower Specialty revenues which decreased from \$8.0 million in the three months ended December 31, 2009 to \$6.0 million in the three months ended December 31, 2010.

Gross profit increased to \$12.8 million in the three months ended December 31, 2010 from \$11.9 million in the same period a year earlier due to higher revenues partially offset by lower gross margins which decreased from 14.8% in the three months ended December 31, 2009 to 12.1% in the three months ended December 31, 2010. The decline in gross margins was due to lower direct margins partially offset by improved recovery of construction overhead costs.

### ***Repair and Maintenance Services***

Revenues for the Repair and Maintenance Services segment were \$69.7 million in the three months ended December 31, 2010 compared to \$69.8 million in the same period a year earlier. The decline was due to lower Downstream Petroleum revenues, which decreased to \$28.4 million in the three months ended December 31, 2010 compared to \$39.5 million a year earlier, and lower Aboveground Storage Tank revenues, which decreased to \$21.9 million in the three months ended December 31, 2010 compared to \$25.1 million in the same period a year earlier. These declines were almost fully offset by higher Electrical and Instrumentation revenues, which increased to \$19.4 million in the three months ended December 31, 2010, compared to \$5.2 million a year earlier.

Gross profit increased from \$6.5 million in the three months ended December 31, 2009 to \$7.0 million in the three months ended December 31, 2010 due to higher gross margins which increased to 10.0% in the three months ended December 31, 2010 compared to 9.4% in the same period a year earlier. The gross margin increase was due to the favorable effect of improved recovery of construction overhead costs partially offset by lower direct margins.

### **Six Months Ended December 31, 2010 Compared to the Six Months Ended December 31, 2009**

#### ***Consolidated***

Consolidated revenues were \$327.1 million in the six months ended December 31, 2010, an increase of \$39.0 million, or 13.5%, from consolidated revenues of \$288.1 million in the same period a year earlier. The increase in consolidated revenues resulted from an increase of \$44.8 million in Construction Services revenues partially offset by a decrease of \$5.8 million in Repair and Maintenance Services revenues.

Consolidated gross profit decreased from \$35.9 million in the six months ended December 31, 2009 to \$35.5 million in the six months ended December 31, 2010. The decrease of \$0.4 million was due to lower gross margins which decreased to 10.8% in the six months ended December 31, 2010 compared to 12.4% a year earlier largely offset by the effect of higher revenues. The decrease in gross margins was due to lower direct margins partially offset by the favorable effect of improved recovery of construction overhead costs.

Consolidated SG&A expenses were \$21.7 million in the six months ended December 31, 2010 compared to \$21.5 million in the same period a year earlier. SG&A expense as a percentage of revenue decreased to 6.6% in the six months ended December 31, 2010 compared to 7.5% in the same period a year earlier.

Net interest expense was \$0.3 million in the six months ended December 31, 2010 and 2009. Net interest expense for both periods was primarily related to Unused Revolving Credit Facility fees, fees on letters of

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credit issued under the Credit Facility, amortization of Credit Facility deal and amendment fees partially offset by interest earned on invested cash.

Other income in the six months ended December 31, 2010 and 2009 was \$0.1 million and \$0.5 million, respectively, and related primarily to foreign currency transaction gains.

The effective tax rates for the six months ended December 31, 2010 and 2009 were 38.0% and 38.2%, respectively.

### **Construction Services**

Revenues for the Construction Services segment were \$203.1 million in the six months ended December 31, 2010, compared with \$158.3 million in the same period a year earlier. The increase of \$44.8 million, or 28.3%, was primarily due to higher Electrical and Instrumentation revenues, which increased to \$57.3 million in the six months ended December 31, 2010 compared to \$29.5 million a year earlier, and higher Aboveground Storage Tank revenues, which increased to \$90.3 million in the six months ended December 31, 2010, versus \$67.4 million in the same period a year earlier. Partially offsetting these increases were lower Downstream Petroleum and Specialty revenues which decreased to \$43.6 million and \$11.9 million in the six months ended December 31, 2010, compared to \$45.0 million and \$16.4 million in the same period a year earlier.

Gross profit increased to \$24.2 million in the six months ended December 31, 2010 from \$23.0 million in the same period a year earlier due to higher revenues partially offset by lower gross margins which decreased from 14.5% in the six months ended December 31, 2009 to 11.9% in the six months ended December 31, 2010. The decline in gross margins was due to lower direct margins partially offset by the favorable effect of improved recovery of construction overhead costs in the six months ended December 31, 2010.

### **Repair and Maintenance Services**

Revenues for the Repair and Maintenance Services segment were \$124.0 million in the six months ended December 31, 2010 compared to \$129.8 million in the same period a year earlier. The decline was due to lower Downstream Petroleum revenues, which decreased to \$50.8 million in the six months ended December 31, 2010 compared to \$67.2 million a year earlier, and lower Aboveground Storage Tank revenues, which decreased to \$43.1 million in the six months ended December 31, 2010 compared to \$51.9 million in the same period a year earlier. These declines were partially offset by higher Electrical and Instrumentation revenues, which increased to \$30.1 million in the six months ended December 31, 2010, compared to \$10.7 million a year earlier.

Gross profit decreased from \$12.9 million in the six months ended December 31, 2009 to \$11.3 million in the six months ended December 31, 2010 primarily due to lower gross margins which decreased to 9.1% in the six months ended December 31, 2010 compared to 9.9% in the same period a year earlier. The gross margin decrease was due to lower direct margins partially offset by the favorable effect of improved recovery of construction overhead costs.

### **Backlog**

We define backlog as the total dollar amount of revenues that we expect to recognize as a result of performing work that has been awarded to us through a signed contract that we consider firm. The following contract types are considered firm:

- fixed-price arrangements;
- minimum customer commitments on cost plus arrangements; and
- certain time and material contracts in which the estimated contract value is firm or can be estimated with a reasonable amount of certainty in both timing and amounts.

For long-term maintenance contracts we include only the amounts that we expect to recognize into revenue over the next 12 months. For all other arrangements, we calculate backlog as the estimated contract amount less the revenue recognized as of the reporting date.

[Table of Contents](#)**Three Months Ended December 31, 2010**

The following table provides a summary of changes in our backlog for the three months ended December 31, 2010:

	<u>Construction Services</u>	<u>Repair and Maintenance Services</u> (In thousands)	<u>Total</u>
Backlog as of September 30, 2010	\$ 224,964	\$ 170,263	\$ 395,227
New backlog awarded	85,108	60,884	145,992
Revenue recognized on contracts in backlog	(105,604)	(69,648)	(175,252)
Backlog as of December 31, 2010	<u>\$ 204,468</u>	<u>\$ 161,499</u>	<u>\$ 365,967</u>

At December 31, 2010 the Construction Services segment had a backlog of \$204.5 million, as compared to a backlog of \$225.0 million as of September 30, 2010. The decrease of \$20.5 million is due to decreases in Downstream Petroleum of \$10.9 million, Specialty of \$4.8 million, Electrical and Instrumentation of \$2.5 million and Aboveground Storage Tank of \$2.3 million. The backlog at December 31, 2010 and September 30, 2010 for the Repair and Maintenance Services segment was \$161.5 million and \$170.3 million, respectively. The decrease of \$8.8 million is due to decreases in Electrical and Instrumentation of \$5.1 million and Aboveground Storage Tank of \$4.6 million, partially offset by the increase in Downstream Petroleum of \$0.9 million.

**Six Months Ended December 31, 2010**

The following table provides a summary of changes in our backlog for the six months ended December 31, 2010:

	<u>Construction Services</u>	<u>Repair and Maintenance Services</u> (In thousands)	<u>Total</u>
Backlog as of June 30, 2010	\$ 197,675	\$ 155,541	\$ 353,216
New backlog awarded	209,911	129,930	339,841
Revenue recognized on contracts in backlog	(203,118)	(123,972)	(327,090)
Backlog as of December 31, 2010	<u>\$ 204,468</u>	<u>\$ 161,499</u>	<u>\$ 365,967</u>

At December 31, 2010 the Construction Services segment had a backlog of \$204.5 million, as compared to a backlog of \$197.7 million as of June 30, 2010. The increase of \$6.8 million is due to an increase in Aboveground Storage Tank of \$37.2 million, partially offset by decreases in Downstream Petroleum of \$17.9 million, Electrical and Instrumentation of \$10.0 million and Specialty of \$2.5 million. The backlog at December 31, 2010 and June 30, 2010 for the Repair and Maintenance Services segment was \$161.5 million and \$155.5 million, respectively. The increase of \$6.0 million is due to the increases in Aboveground Storage Tank of \$4.7 million and Electrical and Instrumentation of \$4.7 million, partially offset by a decrease in Downstream Petroleum of \$3.4 million.

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### **Non-GAAP Financial Measure**

EBITDA is a supplemental, non-GAAP financial measure. EBITDA is defined as earnings before interest expense, income taxes, depreciation and amortization. We have presented EBITDA because it is used by the financial community as a method of measuring our performance and of evaluating the market value of companies considered to be in similar businesses. We believe that the line item on our Consolidated Statements of Income entitled "Net income" is the most directly comparable GAAP measure to EBITDA. Since EBITDA is not a measure of performance calculated in accordance with GAAP, it should not be considered in isolation of, or as a substitute for, net earnings as an indicator of operating performance. EBITDA, as we calculate it, may not be comparable to similarly titled measures employed by other companies. In addition, this measure is not necessarily a measure of our ability to fund our cash needs. As EBITDA excludes certain financial information compared with net income, the most directly comparable GAAP financial measure, users of this financial information should consider the type of events and transactions that are excluded. Our non-GAAP performance measure, EBITDA, has certain material limitations as follows:

- It does not include interest expense. Because we have borrowed money to finance our operations, pay commitment fees to maintain our Credit Facility, and incur fees to issue letters of credit under the Credit Facility, interest expense is a necessary and ongoing part of our costs and has assisted us in generating revenue. Therefore, any measure that excludes interest expense has material limitations.
- It does not include income taxes. Because the payment of income taxes is a necessary and ongoing part of our operations, any measure that excludes income taxes has material limitations.
- It does not include depreciation or amortization expense. Because we use capital and intangible assets to generate revenue, depreciation and amortization expense is a necessary element of our cost structure. Therefore, any measure that excludes depreciation or amortization expense has material limitations.

A reconciliation of EBITDA to net income follows:

	<b>Three Months Ended</b>		<b>Six Months Ended</b>	
	<b>December 31, 2010</b>	<b>December 31, 2009</b>	<b>December 31, 2010</b>	<b>December 31, 2009</b>
	(In thousands)			
Net income	\$ 5,287	\$ 4,533	\$ 8,376	\$ 9,042
Interest expense	197	188	367	362
Provision for income taxes	3,240	2,823	5,134	5,597
Depreciation and amortization	2,725	2,947	5,523	5,966
<b>EBITDA</b>	<b>\$ 11,449</b>	<b>\$ 10,491</b>	<b>\$ 19,400</b>	<b>\$ 20,967</b>



## FINANCIAL CONDITION AND LIQUIDITY

### Overview

We define liquidity as the ongoing ability to pay our liabilities as they become due, fund business operations and meet all monetary contractual obligations. Our primary sources of liquidity for the six months ended December 31, 2010 was cash on hand at the beginning of the year and operational cash flows. Cash on hand at December 31, 2010 totaled \$43.7 million and availability under the senior revolving credit facility totaled \$59.7 million resulting in total liquidity at December 31, 2010 of \$103.4 million.

Factors that routinely impact our short-term liquidity and that may impact our long-term liquidity include, but are not limited to:

- Changes in working capital
- Contract terms that determine the timing of billings to customers and the collection of those billings
  - Some cost plus and fixed price customer contracts are billed based on milestones which may require us to incur significant expenditures prior to collections from our customers.
  - Time and material contracts are normally billed in arrears. Therefore, we are routinely required to carry these costs until they can be billed and collected.
  - Some of our large construction projects may require significant retentions or security in the form of letters of credit.
- Capital expenditures

Other factors that may impact both short and long-term liquidity include:

- Acquisitions of new businesses
- Strategic investments in new operations
- Purchases of shares under our stock buyback program
- Contract disputes or collection issues
- Maintaining full capacity under our senior revolving credit facility and remaining in compliance with all covenants contained in the credit agreement

In the future we may elect to raise additional capital by issuing common or preferred stock, convertible notes, term debt or increase the amount of our revolving credit facility as necessary to fund our operations or to fund the acquisition of other businesses. We will continue to evaluate our working capital requirements and other factors to maintain sufficient liquidity.

### Cash Flow in the Six Months Ended December 31, 2010

#### *Cash Flows from Operating Activities*

Increased business activity in the six months ended December 31, 2010 led to higher balances in certain working capital accounts which caused operations to use \$2.6 million in cash. Working capital changes in the six months ended December 31, 2010 that significantly affected the cash balance at December 31, 2010 include the following:

- Accounts receivable increased by \$22.9 million. The increase was caused primarily by increased business activity.
- Accounts payable decreased by \$10.4 million. The decrease was due to a large steel purchase late in the prior fiscal year.
- Accrued expenses decreased by \$5.0 million. The decrease was primarily the result of a payment of \$4.0 million in December 2010 to settle the California Pay Practice Class Action

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Lawsuits. The settlement and payment are discussed in Note 6 of the Notes to Condensed Financial Statements included in Part 1, Item 1 of this Quarterly Report on Form 10-Q.

- The net change in the combined balances of costs and estimated earnings in excess of billings on uncompleted contracts and billings on uncompleted contracts in excess of costs and estimated earnings caused a decrease in working capital and an increase to cash of \$14.7 million. This change was primarily attributable to advance billings on Aboveground Storage Tank contracts in the Construction Services Segment.

### *Cash Flows from Investing Activities*

Investing activities used \$4.4 million of cash in the six months ended December 31, 2010 primarily due to capital expenditures of \$4.5 million partially offset by proceeds received from asset dispositions of \$0.1 million. Capital expenditures included \$1.8 million for the purchase of transportation equipment, \$1.3 million for office equipment and software, \$1.1 million for construction equipment and \$0.3 million for land and buildings.

### *Cash Flows from Financing Activities*

Financing activities used \$0.8 million of cash in the six months ended December 31, 2010 primarily due to capital lease payments of \$0.4 million, payment of \$0.2 million in fees associated with the September 2010 amendment to the senior revolving credit facility and treasury stock purchases of \$0.3 million partially offset by cash received from the issuance of common stock associated with the exercise of incentive stock options and the related tax benefit.

### *Senior Revolving Credit Facility*

The Company has a five-year, \$75.0 million senior revolving credit facility (“Credit Facility”) that expires on November 30, 2012. The Credit Facility is guaranteed by substantially all of the Company’s subsidiaries and is secured by a lien on substantially all of the Company’s assets. The Credit Facility is primarily used for the issuance of letters of credit and to fund working capital.

The credit agreement was amended, effective September 24, 2010, to waive the Company’s non-compliance with the Fixed Charge Coverage Ratio covenant as of June 30, 2010, and to add back the charges related to the California Pay Practice Class Action Lawsuits discussed in Note 6 – Commitments and Contingencies, included in Part I, Item 1 of this report, to the calculation of Consolidated EBITDA. The amendment also modified the definition of the Fixed Charge Coverage Ratio.

The credit agreement includes a Senior Leverage Ratio covenant which provides that Consolidated Funded Indebtedness may not exceed 2.5 times Consolidated EBITDA, as defined in the September 24, 2010 amendment, over the previous four quarters. For the four quarters ended December 31, 2010, Consolidated EBITDA, as defined in the credit agreement, was \$27.5 million. Accordingly, at December 31, 2010, Consolidated Funded Indebtedness in excess of \$68.8 million would have violated the Senior Leverage Ratio covenant. At December 31, 2010 our Consolidated Funded Indebtedness was \$9.0 million and related solely to letters of credit.

Interest rates and fees under the Credit Facility are as follows:

- Amounts borrowed under the Credit Facility bear interest at LIBOR or an Alternate Base Rate, plus in each case, an additional margin based on the Senior Leverage Ratio.
  - The additional margin on the LIBOR-based loans is between 2.00% and 2.75% based on the Senior Leverage Ratio.
  - The additional margin on the Alternate Base Rate loans is between 1.00% and 1.75% based on the Senior Leverage Ratio.
- The Alternate Base Rate is the greater of the Prime Rate, Federal Funds Effective Rate plus 0.50% or LIBOR plus 1.00%.

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- The Unused Revolving Credit Facility Fee is between 0.35% and 0.50% based on the Senior Leverage Ratio.

The credit agreement includes significant financial covenants and restrictions that include the following:

- Tangible Net Worth must be an amount which is no less than the sum of \$110.0 million, plus the net proceeds of any issuance of equity that occurs after November 30, 2008, plus 50% of all positive quarterly net income after November 30, 2008.
- Senior Leverage Ratio must not exceed 2.50 to 1.00
- Asset Coverage Ratio must be greater than or equal to 1.45 to 1.00
- Fixed Charge Coverage Ratio must be greater than or equal to 1.25 to 1.00
- Limits share repurchases to \$25.0 million in any calendar year.
- Permits acquisitions so long as the Company's Senior Leverage Ratio on a pro forma basis as of the end of the fiscal quarter immediately preceding the acquisition is below 1.00 to 1.00 and availability under the Credit Facility is at or above 50% after consummation of the acquisition. If the Senior Leverage Ratio on a pro forma basis as of the end of the fiscal quarter immediately preceding the acquisition is over 1.00 to 1.00 but below 1.75 to 1.00, acquisitions will be limited to \$25.0 million in a twelve month period, provided there is at least \$25.0 million of availability under the Credit Facility after the consummation of the acquisition.
- Other customary affirmative and negative covenants that place certain restrictions on the Company, including limits on new debt, operating and capital lease obligations, asset sales and certain distributions, including dividends.

The Company is in compliance with all affirmative, negative, and financial covenants under the credit agreement and is at the lowest margin tier for the LIBOR and Alternate Base Rate loans and the lowest tier for the Unused Revolving Credit Facility Fee.

### **Dividend Policy**

We have never paid cash dividends on our common stock, and the terms of our credit agreement limit the amount of cash dividends we can pay. We currently intend to retain earnings to finance the growth of our business. Any future dividend payments will depend on our financial condition, capital requirements and earnings as well as other factors the Board of Directors may deem relevant.

## **Stock Repurchase Program and Treasury Shares**

### *Treasury Shares*

On February 4, 2009 our Board of Directors authorized a stock buyback program (“February 2009 Program”) that allows the Company to purchase up to 3,000,000 shares of common stock provided that such purchases do not exceed \$25.0 million in any calendar year commencing in calendar year 2009 and continuing through calendar year 2012. The Company has not purchased any common shares under the February 2009 Program since its inception. Matrix Service may purchase shares in future periods if sufficient liquidity exists and the Company believes that it is in the best interest of the stockholders.

In addition to any stock buyback program that may be in effect, the Company may withhold shares of common stock to satisfy the tax withholding obligations upon vesting of an employee’s deferred shares. Matrix Service withheld 27,715 shares in the six months ended December 31, 2010 to satisfy these obligations. These shares were returned to the Company’s pool of treasury shares.

The Company has 1,469,578 treasury shares as of December 31, 2010 and intends to utilize these treasury shares in connection with equity awards under the Company’s stock incentive plans and for share issuances under a recently adopted employee stock purchase plan.

### **Outlook**

We are encouraged by the improving outlook in many of our businesses as we see a number of attractive opportunities across our core markets. The strengthening of new construction in the Aboveground Storage Tank market is being led by the continued development of the Canadian oil sands and increasing investment from companies looking to add storage capacity in the United States. The AST repair and maintenance business is also showing some signs of improvement both in the United States and Canada; however, the level of competition remains high which we expect will result in reduced margins in the near term. We expect the Electrical and Instrumentation market to continue to be strong due to the high voltage overhaul occurring in the Northeastern corridor of the United States and strong demand for maintenance services. The recent upward trend in refinery utilization rates and improving crack spreads suggest an improving Downstream Petroleum market. However, our outlook remains cautious as the level of competition continues to make it difficult to capture work at attractive margins.

## FORWARD-LOOKING STATEMENTS

This Form 10-Q includes “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements, other than statements of historical facts, included in this Form 10-Q which address activities, events or developments which we expect, believe or anticipate will or may occur in the future are forward-looking statements. The words “believes,” “intends,” “expects,” “anticipates,” “projects,” “estimates,” “predicts” and similar expressions are also intended to identify forward-looking statements.

These forward-looking statements include, among others, such things as:

- amounts and nature of future revenues and margins from our Construction Services and Repair and Maintenance Services segments;
- the likely impact of new or existing regulations or market forces on the demand for our services;
- expansion and other development trends of the industries we serve;
- our ability to generate sufficient cash from operations or to raise cash in order to meet our short and long-term capital requirements; and
- our ability to continue to comply with the covenants in our credit agreement.

These statements are based on certain assumptions and analyses we made in light of our experience and our perception of historical trends, current conditions and expected future developments as well as other factors we believe are appropriate. However, whether actual results and developments will conform to our expectations and predictions is subject to a number of risks and uncertainties which could cause actual results to differ materially from our expectations, including:

- the risk factors discussed in our Form 10-K for the fiscal year ended June 30, 2010 and listed from time to time in our filings with the Securities and Exchange Commission;
- the inherently uncertain outcome of current and future litigation and, in particular, our ability to recover the claim receivables acquired in a recent acquisition;
- the adequacy of our reserves for contingencies;
- economic, market or business conditions in general and in the oil and gas, power and petrochemical industries in particular;
- changes in laws or regulations; and
- other factors, many of which are beyond our control.

Consequently, all of the forward-looking statements made in this Form 10-Q are qualified by these cautionary statements and there can be no assurance that the actual results or developments anticipated by us will be realized or, even if substantially realized, that they will have the expected consequences to or effects on us or our business operations. We assume no obligation to update publicly any such forward-looking statements, whether as a result of new information, future events or otherwise.

### Item 3. Quantitative and Qualitative Disclosures about Market Risk

There have been no material changes in market risk faced by us from those reported in our Annual Report on Form 10-K for the fiscal year ended June 30, 2010, filed with the Securities and Exchange Commission. For more information on market risk, see Part II, Item 7A in our fiscal 2010 Annual Report on Form 10-K.

**Item 4. Controls and Procedures**

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed in our Securities Exchange Act reports is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to our management, including our Chairman of the Board of Directors, who is currently acting in the capacity of our Chief Executive Officer, and our Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure based on the definition of "disclosure controls and procedures" in Rule 13a-15(e).

The disclosure controls and procedures are designed to provide reasonable, not absolute, assurance of achieving the desired control objectives. The Company's management, including the Chairman of the Board of Directors and the Chief Financial Officer, do not expect that the disclosure controls and procedures or our internal controls over financial reporting will prevent or detect all errors or fraud. The design of our internal control system takes into account the fact that there are resource constraints and the benefits of controls must be weighed against the costs. Additionally, controls can be circumvented by the acts of key individuals, collusion or management override.

We carried out an evaluation, under the supervision and with the participation of our management, including our Chairman of the Board of Directors and our Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures as of December 31, 2010. Based on the foregoing, our Chairman of the Board of Directors and our Chief Financial Officer concluded that our disclosure controls and procedures were effective at the reasonable assurance level at December 31, 2010.

There have been no changes in our internal controls over financial reporting that have materially affected, or are reasonably likely to materially affect our internal controls over financial reporting during the quarter ended December 31, 2010.

While we believe our control environment is effective, as a result of the alleged fraud that is discussed in Note 10 – Internal Investigation included in this Quarterly Report on Form 10-Q, the Company is in the process of enhancing certain internal control processes and procedures in order to improve its ability to deter and detect any recurrence of such conduct and expects to be substantially complete with the control enhancements by the end of fiscal year 2011.

**PART II**  
**OTHER INFORMATION**

**Item 1. Legal Proceedings**

For information regarding legal proceedings, see the discussion under the caption “Material Legal Proceeding” in Note 6 in Item 1 of Part 1 of this Quarterly Report on Form 10-Q, which information is incorporated by reference into this Part II, Item 1.

**Item 1A. Risk Factors**

There were no material changes in our Risk Factors from those reported in Item IA of Part I of our Annual Report on Form 10-K for the fiscal year ended June 30, 2010.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds****Issuer Purchases of Equity Securities**

The table below sets forth the information with respect to purchases made by the Company of its common stock during the second quarter of fiscal year 2011.

	<u>Total Number of Shares Purchased</u>	<u>Average Price Paid Per Share</u>	<u>Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs</u>	<u>Maximum Number of Shares That May Yet Be Purchased Under the Plans or Programs</u>
<b>October 1 to October 31, 2010</b>				
Share Repurchase Program (A)	—	—	—	3,000,000
Employee Transactions (B)	18,431	\$ 9.41	—	
<b>November 1 to November 30, 2010</b>				
Share Repurchase Program (A)	—	—	—	3,000,000
Employee Transactions (B)	8,822	\$ 10.25	—	
<b>December 1 to December 31, 2010</b>				
Share Repurchase Program (A)	—	—	—	3,000,000
Employee Transactions (B)	—	\$ —	—	

- (A) On February 4, 2009 our Board of Directors authorized a stock buyback program that allows the Company to purchase up to 3,000,000 shares of common stock provided that such purchases do not exceed \$25.0 million in any calendar year commencing in calendar year 2009 and continuing through calendar year 2012.
- (B) Represents shares withheld to satisfy the employee’s tax withholding obligation that is incurred upon the vesting of deferred shares granted under the Company’s stock incentive plans.

**Dividend Policy**

We have never paid cash dividends on our common stock, and the terms of our credit agreement limits the amount of cash dividends we can pay. We currently intend to retain earnings to finance the growth of our business. Any payment of cash dividends in the future will depend upon our financial condition, capital requirements and earnings as well as other factors the Board of Directors may deem relevant.

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**Item 3. Defaults Upon Senior Securities**

None

**Item 4. Reserved**

**Item 5. Other Information**

None

**Item 6. Exhibits:**

- Exhibit 31.1: Certification Pursuant to Section 302 of Sarbanes-Oxley Act of 2002 – CEO.  
Exhibit 31.2: Certification Pursuant to Section 302 of Sarbanes-Oxley Act of 2002 – CFO.  
Exhibit 32.1: Certification Pursuant to 18 U.S.C. 1350 (section 906 of Sarbanes-Oxley Act of 2002) – CEO.  
Exhibit 32.2: Certification Pursuant to 18 U.S.C. 1350 (section 906 of Sarbanes-Oxley Act of 2002) – CFO.

Signature

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**MATRIX SERVICE COMPANY**

Date: February 7, 2011

By: \_\_\_\_\_ /s/ KEVIN S. CAVANAH  
Kevin S. Cavanah,  
Vice President and  
Chief Financial Officer signing on behalf of the registrant and  
as the registrant's principal financial officer



**EXHIBIT INDEX**

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Exhibit 32.2:	Certification Pursuant to 18 U.S.C. 1350 (section 906 of Sarbanes-Oxley Act of 2002) – CFO.

CERTIFICATIONS

I, Michael J. Hall, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Matrix Service Company;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: February 7, 2011

/s/ Michael J. Hall

Michael J. Hall

Chairman of the Board of Directors,

acting in the capacity of Chief Executive Officer

CERTIFICATIONS

I, Kevin S. Cavanah, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Matrix Service Company;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: February 7, 2011

/s/ Kevin S. Cavanah

Kevin S. Cavanah

Vice President and Chief Financial Officer

Certification Pursuant to 18 U.S.C. Section 1350,  
As Adopted Pursuant  
Section 906 of Sarbanes-Oxley Act of 2002

In connection with the Quarterly Report of Matrix Service Company (the "Company") on Form 10-Q for the period ending December 31, 2010 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Michael J. Hall, Chairman of the Board of Directors of the Company, certify, pursuant to 18 U.S.C. ss. 1350, as adopted pursuant to ss. 906 of the Sarbanes-Oxley Act of 2002, that based on my knowledge:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934 as amended; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: February 7, 2011

/s/ Michael J. Hall

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Michael J. Hall

Chairman of the Board of Directors,

acting in the capacity of Chief Executive Officer

Certification Pursuant to 18 U.S.C. Section 1350,  
As Adopted Pursuant  
Section 906 of Sarbanes-Oxley Act of 2002

In connection with the Quarterly Report of Matrix Service Company (the "Company") on Form 10-Q for the period ending December 31, 2010 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Kevin S. Cavanah, Vice President, Finance and Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. ss. 1350, as adopted pursuant to ss. 906 of the Sarbanes-Oxley Act of 2002, that based on my knowledge:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934 as amended; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: February 7, 2011

/s/ Kevin S. Cavanah

Kevin S. Cavanah

Vice President and Chief Financial Officer